# Financial results briefing for the 1Q of FY2014 (October 1, 2013-December 31, 2013)

Theme: Support the evolution and expansion of the EC market in order to achieve strong, sustainable growth

February 6, 2014
GMO Payment Gateway, Inc.
(3769: Tokyo Stock Exchange section-1)



http://corp.gmo-pg.com/

### A Cautionary Note About the Contents of this Document

The contents of this document are based on generally recognized economic and social conditions, as well as premises judged to be reasonable by GMO Payment Gateway as of February 6th, 2014.

However, please note that they are subject to change without prior notice in the event of changes in the business environment or other unforeseen occurrences.

### **Agenda**

- 1. Conclusion and summary
- 2. Financial highlights
- 3. Present status/Future growth strategy
- 4. Results forecast for the term ending September 2014

### 1. Conclusion and summary

### 1.1 Conclusion and summary (1)

# Net sales increased more than 25% due to the growth and expansion of the EC market

■ Actual results for the 1Q of FY2014 (October 2013 to December 2013)(consolidated)

S a l e s : 1,645Million yen 1,311Million yen +25.5%  Operating income: 577Million yen 479Million yen +20.5%
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Ordinary income: 601Million yen 480Million yen +25.2%
Netincome: 355Million yen 284Million yen +25.1%
Ordinary income ratio: 36.6% 36.6%
R O E : 25.2% 22.9%

\*\*ROE= (Net income/92days×365days) /Beginning and ending balance average shareholders' equity

(previous corresponding period)

- Key points from the business results for the 1Q of FY2014
  - 1. As the number and amount of processed payments have increased with the expansion of the existing EC market and the cultivation of new EC markets, our payment processing business is progressing steadily.

Net sales increased as the revenue of our merchant increased in light of the recovery trend in consumer spending.

Results of our sales strengthening activities focused on growing merchant in the new EC field.

- 2. "Online advertising service" and the "GMO Payment Later" service have been doing well and surpassing projections, and these services realized a synergy effect with the payment processing service.
- 3. Operating income made steady progress, Ordinary income increased 25.2% year on year due to an increase in non-operating income.

(11-0-11)

### 1.2 Conclusion and summary (2)

#### Results forecast and premises for FY 2014

■ Result forecast for the period ending September 30, 2014

(% year-on-year change)

	[Sales	]	[Operating in	ncome]	[Ordinary in	come]	[Net inco	me]
Full year (Forecast)	6,934 Million yen	(20.3%)	2,475 Million yen	(20.8%)	2,460 Million yen	(20.1%)	1,421 Million yen	(16.8%)
Cumulative consolidated financial statements for the six months ending March 31, 2014	3,286 Million yen	(20.3%)	1,201 Million yen	(18.3%)	1,190 Million yen	(16.6%)	680 Million yen	(11.2%)

Premises for the results forecast/Tasks and measures

#### <u>Tasks</u>

(Short term)

- Strengthening relationships with large merchants, endeavor to acquire new merchant.
- Strengthening our stock-type revenue base.
- Create and provide our own high-valueadded service.

(Long term)

- · Build a merchant-oriented business model
- · Alliances with overseas partners, MA

#### Measures

- Building a more efficient sales organization, providing highly value-added services.
- Strengthen the alliance with our partners, etc.
- Endeavor to acquire new merchant in new EC market or related to new EC service.
- Maximize synergetic effect between our core business and value-added service.
- Using new service/technology/application.
- Continuous recruiting of qualified personnel.



### 2. Financial highlights

### 2.1 Summary of the consolidated results

Both sales and gross income marked solid growth, and Ordinary income achieved a 25.2% growth rate due to non-operating income

(Million yen)	1Q of FY2013	Compared to the results for previous corresponding period			Compared to the cumulated forecast for 2Q, FY2014  Compared to the results for the previous corresponding period		
		Results	Growth	Growth rate	Forecast	Growth rate	
Sales	1,645	1,311	333	25.5%	3,286	+50.1%	
Cost of sales	317	231	86	37.1%	Non-operating in such as commiss		
Gross income	1,327	1,079	247	23.0%	received, exchan earnings, earning investment in sile	gs on	
SG&A	750	600	149	24.9%	partnership, etc.	ent	
Operating income	577	479	98	20.5%	1,201	+48.1%	
Ordinary income	601	480	121	25.2%	1,190	+50.6%	
Net income	355	284	71	25.1%	680	+52.3%	
Net income per share (Yen)	20.62	16.55	-	_	39.43	-	

### 2.2 Summary of the consolidated balance sheets

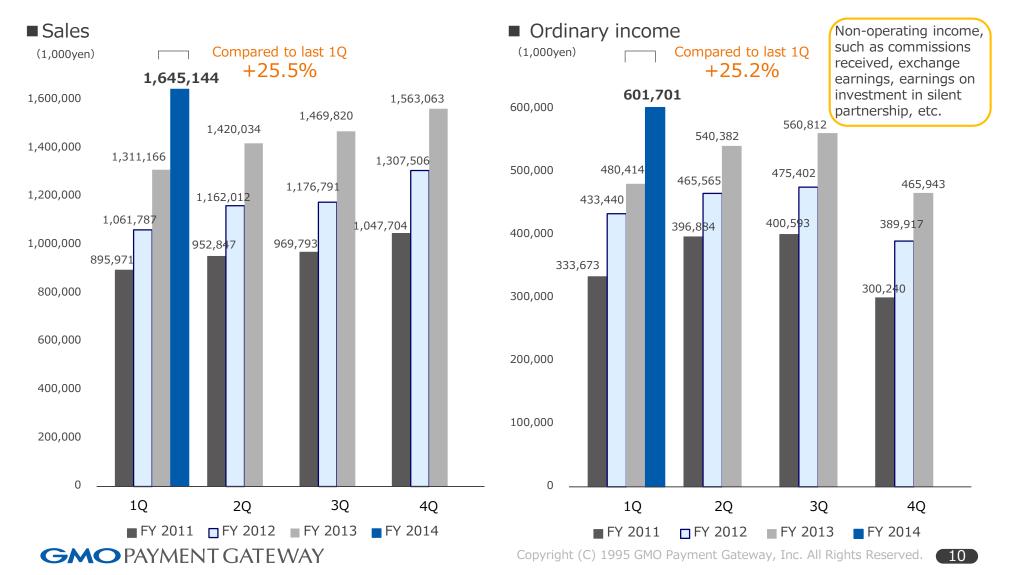
#### No major changes

(Million yen)	Results for 1Q, FY2014	Results for 1Q, FY2013	Change
Current assets	22,422	16,927	5,494
Cash and deposits	20,948	15,996	4,952
Advance payments	393	262	131
Other current assets	1,108	693	414
Allowance for doubtful accounts	△28	△24	△4
Fixed assets	1,851	1,128	723
Tangible fixed assets	282	223	59
Intangible fixed assets	722	502	219
Software	543	380	163
Investments and other assets	846	402	444
Bonds of affiliates	11	11	0
Total assets	24,274	18,056	6,217

(Million yen)	Results for 1Q, FY2014	Results for 1Q, FY2013	Change			
Current liabilities	18,525	13,064	5,461			
Deposits	17,575	12,491	5,083			
Other current liabilities	950	572	377			
		Deposits from the merchants under the "Merchant acquiring service agreement"				
				_		
Non-current liabilities	160	67	93			
Shareholders' equity	5,552	4,905	646			
Valuation and translation adjustments	27	1	25			
Subscription rights to shares	7	16	△8			
Total net assets	5,587	4,924	662	_		
Total of liabilities and net assets	24,274	18,056	6,217	-		

### 2.3 Sales/Ordinary income (Quarterly changes)

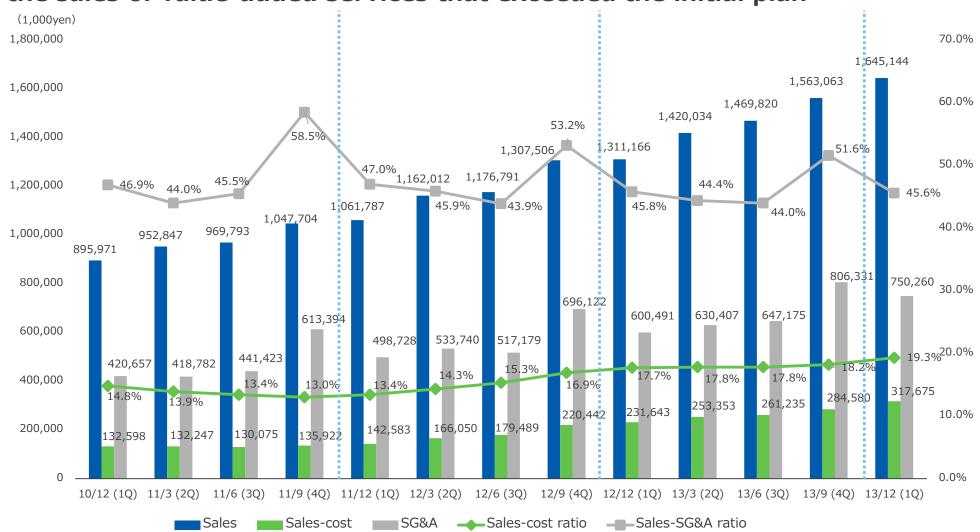
#### 1Q sales and ordinary income both marked more than +25% y-o-y



### 2.4 Cost of sales ratio/SG&A ratio (Quarterly changes)

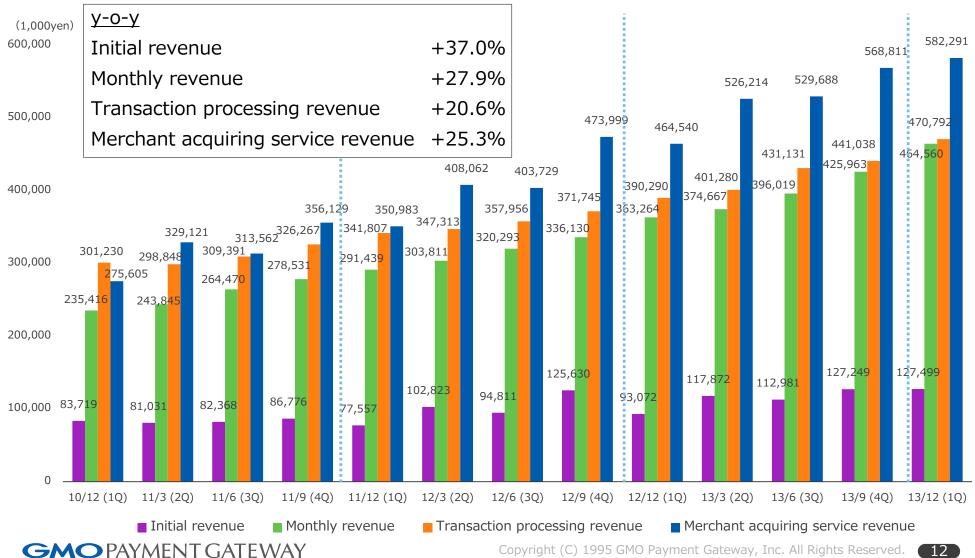
The cost of sales ratio ameliorated due to an increase in the sales of value-added services that exceeded the initial plan

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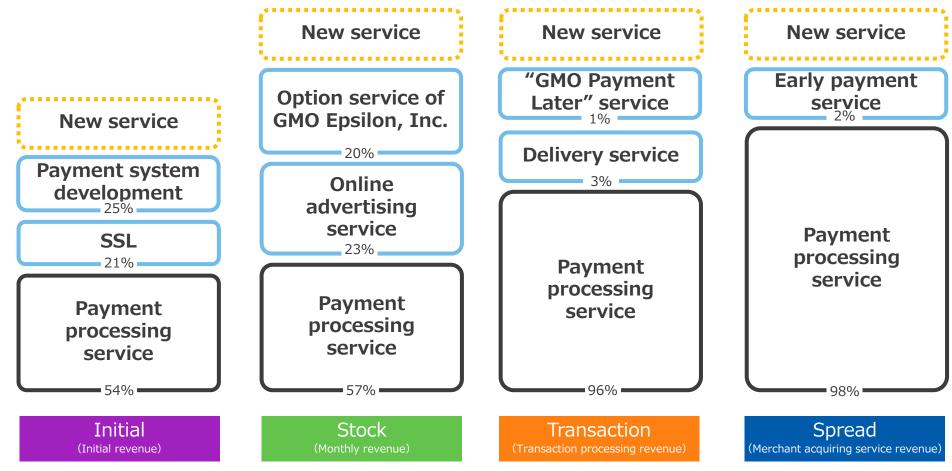
### 2.5 Sales results for each segment (Quarterly changes)

#### Overall segment sales increased over 20%



### 2.6 Sales results for each segment (1)

#### Balanced growth in all segments

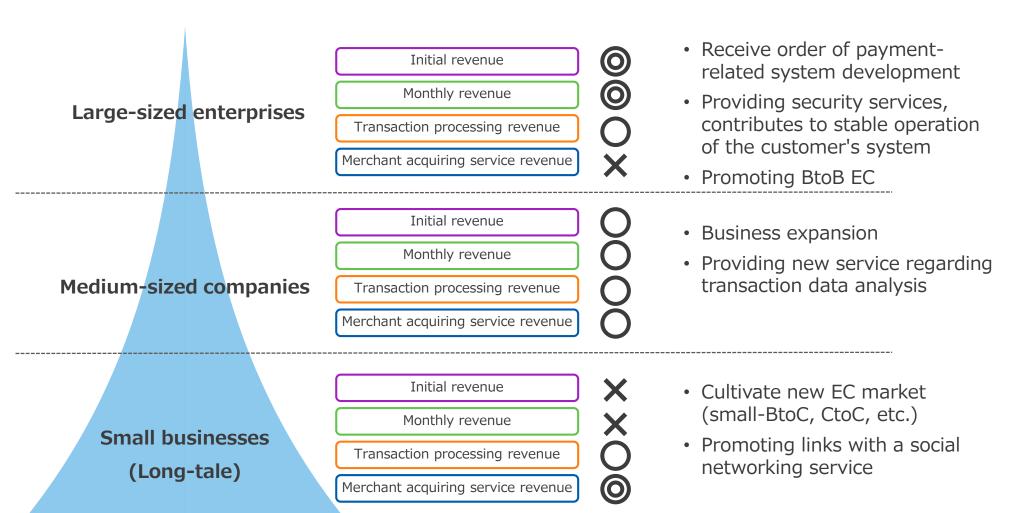


※ Image of the revenue structure (%: Sales composition of 1Q,FY2014)



### 2.7 Sales results for each segment (2)

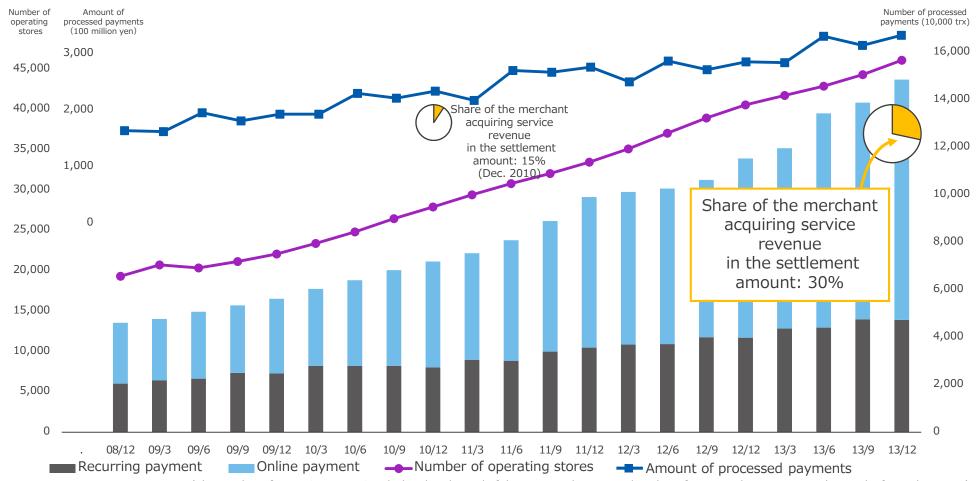
#### Future growth strategy for merchant scale or segment



### 2.8 Transition of the major factors (Quarterly changes)

#### The number of operating stores increased as planned, and the number of processed payments grew immensely

Number of operating stores 46,108/ Amount of processed payments 330 billion yen/ Number of processed payments 148 million



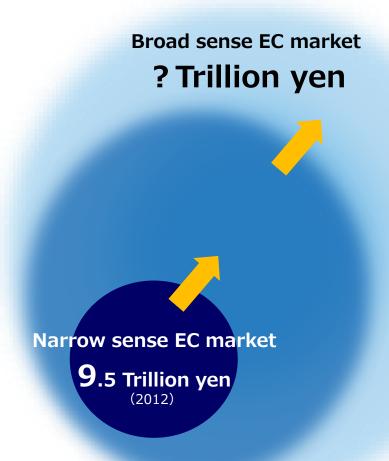
(The number of operating stores is calculated at the end of the quarter, the amount/number of processed payments are the results for each quarter)



### 3. Present status/ Future growth strategy

#### 3.1 Potential of the EC market

#### Compared with major countries, the EC ratio in Japan is very low



Country		EC rate comparison
USA	(2013)	<b>5.7%</b> *
UK	(2013)	10.4%
China	(2012)	6.2%**
Taiwan	(2012)	7.5%
Japan	(2012)	3.1%

<sup>\*</sup>Adjusted, preliminary estimate. \*\*EC ratio of BtoC and CtoC

\*\*References: METI, [Market report in regard to EC 2013], American Bureau of the Census [QUARTERLY RETAIL E-COMMERCE SALES 3rd Quarter 2013] Office for National Statistics [RSI Tables December 2013] viresearch, estimated by GMO-PG.



### 3.2 Forecasts and strategy

GMO-PG aims to expand its share in growing EC markets and achieve sustainable, high growth

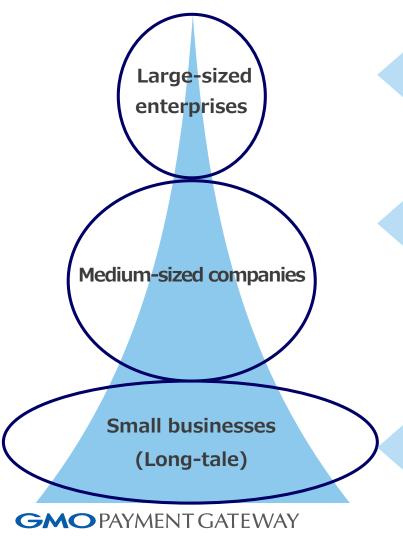
**Growth potential** 2014 Around 2020 ¥10 Trillion Around ¥25 Trillion 2.5times FC market scale [1] Acquire large-scale merchants [2] Increase ARPU by cross-selling, creating new business model [3] Gain over 50% market share and develop new business models in new EC markets [4] Pioneer the overlapping domains between face-to-face and non-face-to-face payment Market share 13% 20% .5times (GMO-PG Group) [5] New service creation Amount of processed in payment-related Fields ¥1.3 Trillion ¥5 Trillion payments (GMO-PG Group) (Forecast: FY2014) More than 4times Ordinary income of ¥2.5 billion Around ¥10 billion GMO-PG (Forecast: 2014)

\*\*References: METI, [Market report in regard to EC 2013], NRI[IT market navigator 2014], estimated by GMO-PG.



### 3.3 Strategy by merchant segment

Create a new business and rebuild the business model according to the scale of the merchant



Payment processing business

Acquire large-scale merchants and develop strong relationships with them



Payment processing +a

#### Contribute to merchant growth



<services we are providing now>

- Early payment service
- Online Advertising Service
- Option services of GMO Epsilon (mail for notifying settlement approval, chargeback guarantee, etc.)

Planning new services, expanding the services we currently provide, providing new services with regard to transaction data analysis

Payment processing +a

<u>Cultivate new EC market</u> (small-BtoC, CtoC, etc.)



Promoting links with a social networking service

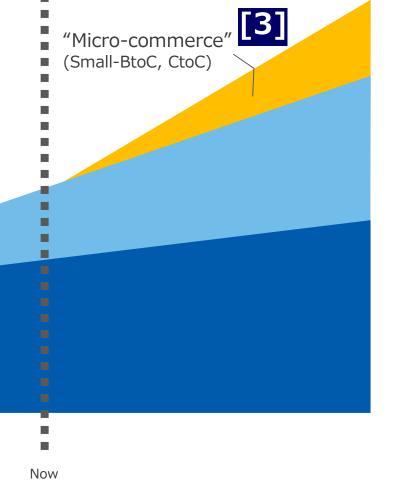
### 3.4 The next driving force of the EC market

#### Strategic moves for a new/growing fields in the EC market

- 2014: Large enterprises expanded their EC business, After 2015: Expand the "Micro-commerce" (Small-BtoC, CtoC) market
- 2014 will be the first year of credit card payment in the BtoB-EC market

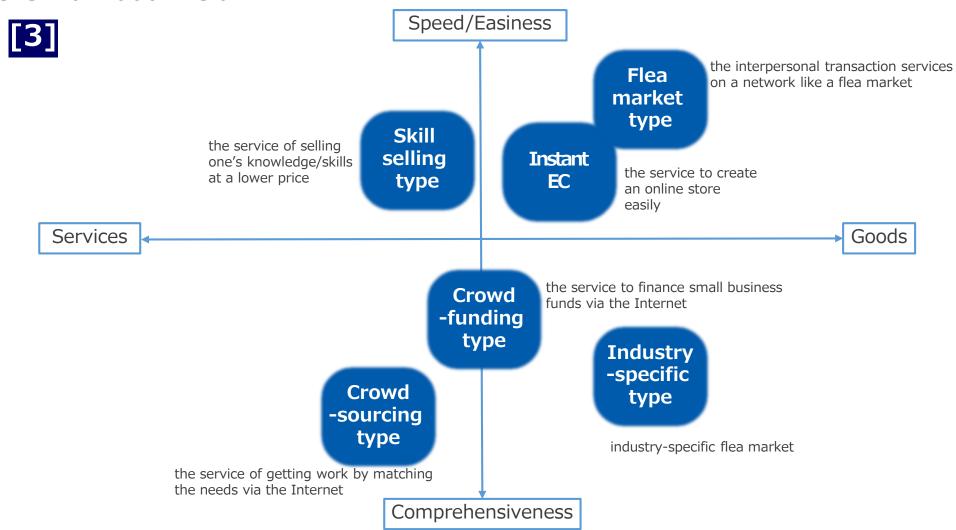
Large-sized enterprises

Medium-sized companies Small businesses(Long-tale)



### 3.5 The rise of "Micro-commerce" (Small-BtoC, CtoC)

The strategy to capture the EC market which has been expanding to the individual field



#### 3.6 Business reinforcement of the service commerce field

#### In a narrow sense, new fields beyond the EC market are expanding

Non face-to-face field Face-to-face field Service commerce ·Wi-Fi Donation ·Pay web ·Tuition fees Deposit for services rent Narrow sense EC · 1AF 9.5trillion yen 290 trillion yen market (FY2012) Mail order Public money/ (catalog, TV) **Public utility charges** Of which, a 49 trillion yen share is attributed to the The market is flattening out credit card payment but the credit card payment market rate is forecasted to increase 020 CtoC The market is forecasted to boom to a 50 trillion market by 2017 ·Rental car reservation ·Skill/Education related ·Lunch box reservation, delivery ·Beauty salon reservation Showrooming · Omni-channel \*Reference: Nomura Research Institute Inc. [IT market navigator 2013], Ministry of Economy, Trade and Industry [Market report concerning e-commerce 2013], GMO-PG forecast

### 3.7 Expansion of O2O(Online to Offline) EC areas

## Expansion of the EC area through the realization of a fusion between the online and "real" market





Cooperation between the online and "real" shop

- Stock levels check can be made available on the web
- Order via the Internet and pick up the items in "real" shop



The utilization of location information

- A coupon/information delivery service for the user who visited particular shop/event by utilizing location information
- Recognize the location and offered services

(EX)

• Bookstore : Stock levels check via Internet & Order → Pick up the items in "real" shop

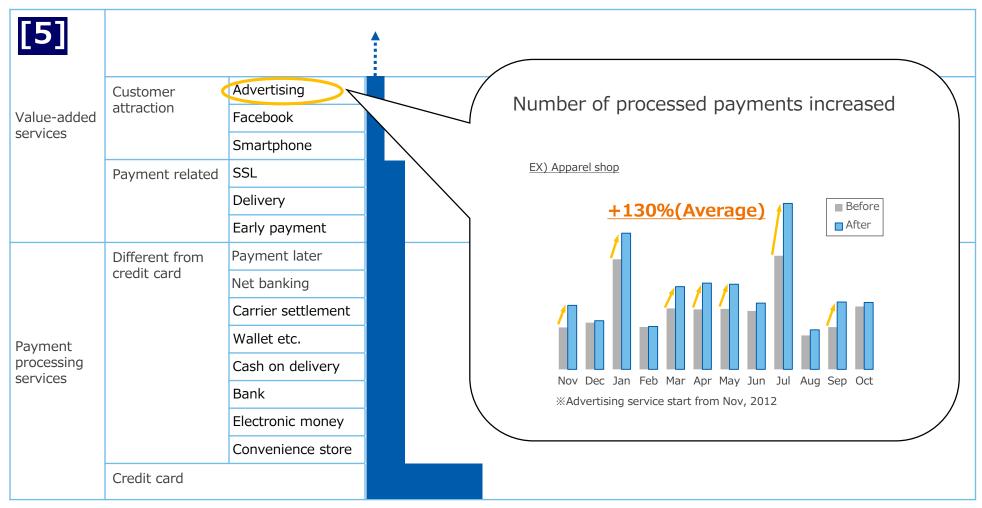
• Apparel shops : Stock level checks via Internet & Purchase → Pick up the items in "real" shop

Photo print shop : Order via Internet & Payment → Pick up the items in "real" shop

• Taxi allocation service: Allocate a taxi via Internet  $\rightarrow$  Take a taxi & Payment

### 3.8 The synergy

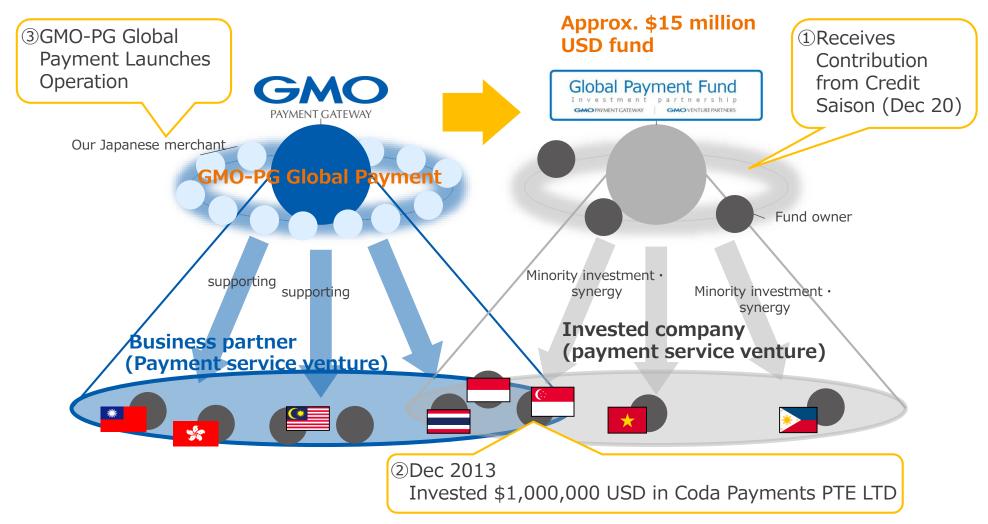
#### The improvement of ARPU



Number of operating stores 46,108

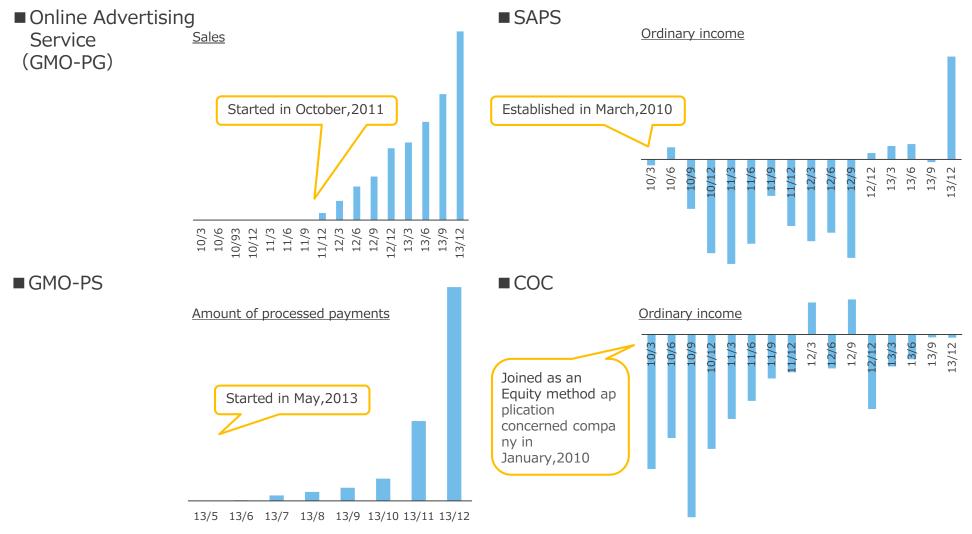
### 3.9 Overseas development strategy according to country

#### Through two strategic service entities, Capital and business alliance could be promoted



### 3.10 The progress of new business

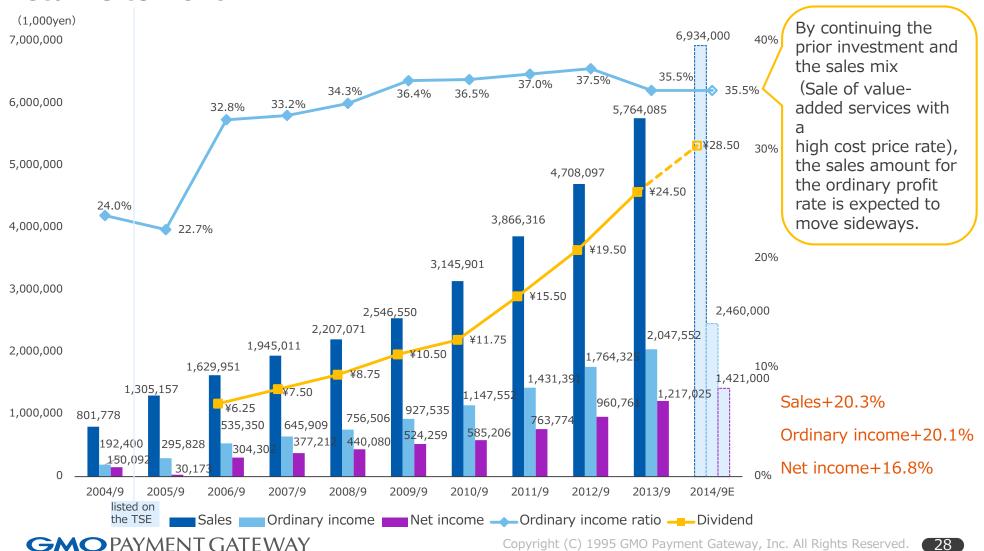
#### GMO-PG group's new business and the status of profits



# 4. Results forecast for the term ending September 2014

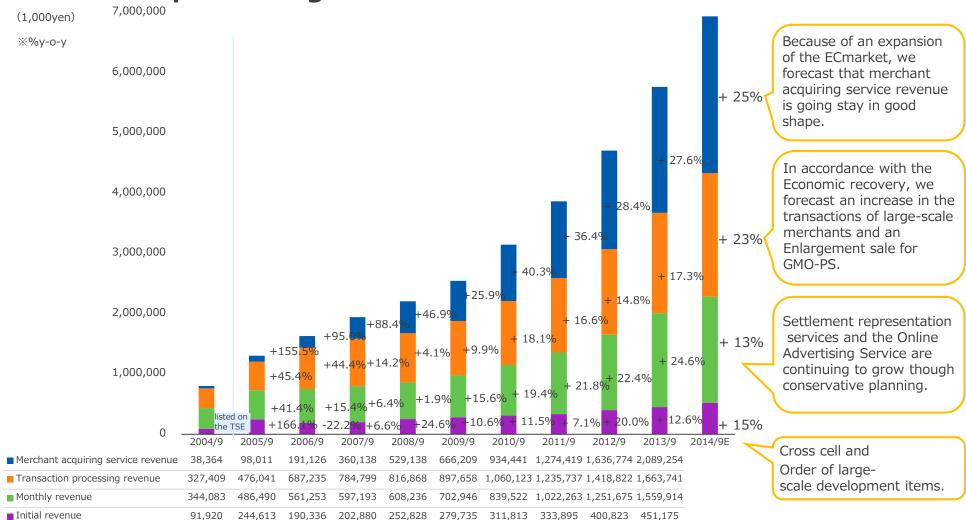
### 4.1 Summary of the consolidated results (Forecast)

#### Investment continues though the Ordinary profit growth rate returns to 20%



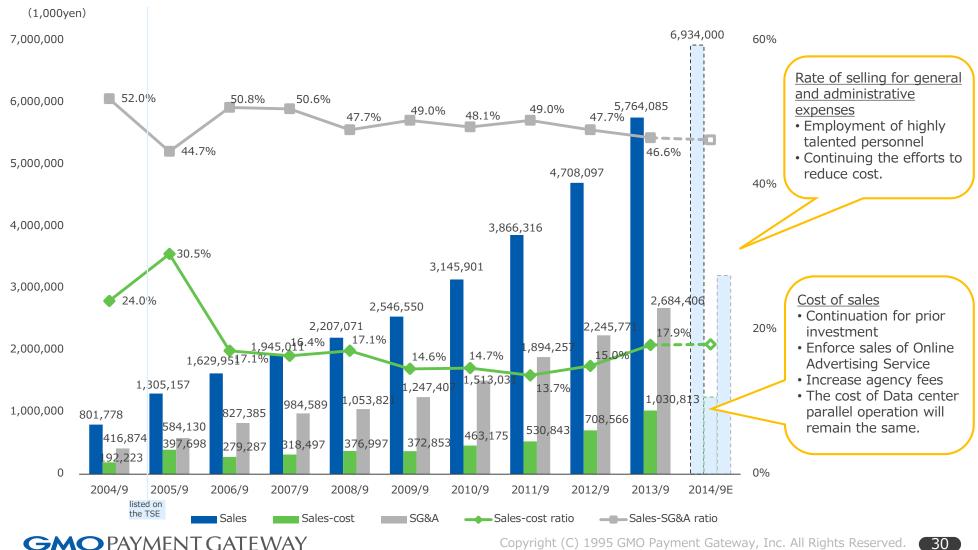
### 4.2 Sales for each segment (Forecast)

Planning for merchant acquiring service revenue to be +25% and Transaction processing revenue to be +23%



### 4.3 Cost rate of sales/ Rate of SG&A expenses (Forecast)

Sales amount cost price rate will undergo sideways movement, and the rate of selling for general and administrative expenses will decrease



## Thank you very much!

### **GMO**PAYMENT GATEWAY

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